2016-2021 Kauai CC Strategic Goals
The following Kauai Community College Goals have been developed within the framework of the UHCC Strategic Directions 2015-2021. Sections below correspond to sections of that document. See http://uhcc.hawaii.edu/OVPCC/strategicDirections/docs/plans/Strategic%20Directions%202015-2021.final.pdf

NOTE: Goals that are italicized have been identified as priorities for 2016-2017.

Underlying Values for This Plan

- Higher education is a societal and individual good and should be accessible to all.
- Human beings proceed toward their goals best when they have support and are engaged.
- Human beings want to be engaged in meaningful, productive work that sustains them economically.
- We are a place-based institution that takes its commitment as an indigenous serving institution seriously.
- We strive to be responsive to the needs of our community.
- Faculty, staff, and students work best if they are empowered and rewarded.

HAWAII GRADUATION INITIATIVE
Goal
• Increase the number of graduates
  Metrics
    ♦ Increase annual graduates with an Associate Degree or Certificate of Achievement from 203 to 285 by 2021 (5% per year).

Goal
• Increase the number of native Hawaiian graduates.
  Metrics
    ♦ Increase native Hawaiian graduates from 49 to 69 by 2021 (5% per year).

Goal
• Increase the number of low income student graduates.
  Metrics
    ♦ Increase the annual low income (Pell recipient) graduates from 116 to 163 by 2021.
• Increase the number of students who transfer.

  **Metrics**
  ♦ Increase annual transfers to four year programs from 174 to 261 by 2021 (6% per year).

**Goal**
• Eliminate access and success gaps.

  **Metrics**
  ♦ Eliminate success gaps as identified by UHCC Strategic Directions 2015-2021 for native Hawaiians, Filipinos, Pacific islanders, and Pell recipients.

**Goal**
• Reduce the time to degree: Accelerate college readiness.

  **Metrics**
  ♦ 75% of students testing at 1 level below college-ready standards will complete their college-level English and/or Math course within one semester. (up from 33% in Math and 44% in Writing).
  ♦ 70% of students testing at 2 or more levels below college-level English or Math course within one year. (up from 185 Math and 49% Writing).

**Goal**
• Reduce the time to degree: Increase student retention and credit accumulation.

  **Metrics**
  ♦ By 2021 increase year-to-year retention from 52% to 65% for all degree-seeking students.
  ♦ By 2021 increase the percentage of full-time students who have earned 20 or more credits after one year from 52% to 65%.
  ♦ By 2021 increase the percentage of degree seeking part-time students who have earned 12 or more credits after one year from 44% to 65%.
  ♦ By 2021 increase the percentage of full-time students who graduate or transfer within 150% of program length from 32% to 60% (i.e. in 3 years for a 2 year program).

**HAWAII INNOVATION INITIATIVE**
**Goal**
• Increase job placement for KauCC students.

  **Metrics**
  ♦ Not developed yet. See UHCC Strategic Directions 2015-2021.
Goal
- Increase the STEM Workforce
  Metrics
  ♦ Increase the number of annual STEM degrees from 14 to 20 by 2021.

Goal
- Increase life-long learning and professional development opportunities for community members.
  Metrics
  ♦ Conduct pre and post survey to indicate how the community satisfaction has increased.

MODERN TEACHING AND LEARNING ENVIRONMENT
Goal
- Increase campus and community sustainability.
  Metrics
  ♦ See the KauCC sustainability plant at: https://docs.google.com/a/hawaii.edu/document/d/1h-uSUexeURpV0k005qkai4_8Zcethecrv1_TZ01K79s/edit?usp=sharing

Goal
- Strengthen distance education offerings
  Metrics
  ♦ Evaluations of these courses improve.

Goal
- Enhance facilities with appropriate technology and ensure facilities support 21st century learning and teaching environments.
  Metrics
  ♦ Upgrade at least 5 areas by 2021.

HIGH PERFORMANCE MISSION-DRIVEN SYSTEM
Goal
- Reduce the cost of education for students.
  Metrics
  ♦ Increase annual revenue from OCET training and contracts, $273,526 to $539,892 by 2021.
  ♦ Implement zero costs textbooks in at least 15 classes by 2021.
  ♦ Increase private fundraising and grant revenue.
Goal
• Implement Hawai‘i Papa O Ke Ao https://www.hawaii.edu/offices/op/hpokeao.pdf
  Metrics
    ♦ Implement Kauai Papa O Ke Ao.

Goal
• Increase opportunities for and participation in professional development.
  Metrics
    ♦ Create benchmark data for number of professional development events and participation rate, then increase that rate.

ENROLLMENT
Goal
• Increase recent high school graduates enrollment.
  Metrics
    ♦ Increase recent high school graduates enrollment from 201 to 245 by 2021.

Goal
• Increase pacific islander enrollment.
  Metrics
    ♦ Increase pacific islanders enrolled from 29 to at least 30 by 2021.

Goal
• Increase high school non-completers and GED recipient enrollment.
  Metrics
    ♦ Increase non-completers/GED recipients enrollment from 100 to 115.

Goal
• Increase enrollment of working adults
  Metrics
    ♦ Increase enrollment of 25-44 year olds from 416 to 661, from 2.5% of that country population to 4%, by 2021.

Goal
• Increase enrollment of international students
  Metrics
    ♦ Increase degree seeking international students from 19 to 23 2021.